Marquette University's Teaching Quality Framework

ONE Vision: Teaching at Marquette

This Teaching Quality Framework (TQF) is designed to orient the campus community to a shared vision about teaching and learning at Marquette. It is grounded in Jesuit values, informed by academic freedom, enriched by scholarly inquiry, and upheld by institutional commitments. Framed both as a "north star" guide and a practical tool, this TQF can inform educational practices, policies, and decisions at the university. From orienting new faculty to creating meaningful ways to think about teaching, this TQF helps us navigate as a campus community of educators to fulfill our teaching mission together.

TWO Ways: Principles and Practices

Across this TQF, Ways of Being provide critical attitudes, dispositions, mindsets, and principles that Marquette educators are expected to embody in their teaching. Ways of Doing provide illustrative but non-exhaustive examples of what the Ways of Being can look like in practice, anticipating that there are many more, and other, examples that suit educators' disciplines and teaching contexts as well as students' needs.

THREE Dimensions: Values-Infused Teaching

Each dimension articulates a central aspect of teaching, from course design to student engagement and honoring teaching as an ever-evolving practice.

Dimension #1: Course Design & Instructional Techniques

Dimension #2: Inclusive Classes & Student Engagement

Dimension #3: Teaching as an Evolving Practice

FOUR Thematic Threads: Maximizing the TQF

These four key threads provide themes that weave through all three dimensions.

Curiosity: This thread affirms our individual and collective fundamental inquisitiveness, from the value of the teacher-scholar model to shared inquiry that leads to lifelong learning.

Experiences: This thread emphasizes the contexts, backgrounds, and identities of our students, ourselves, and each other.

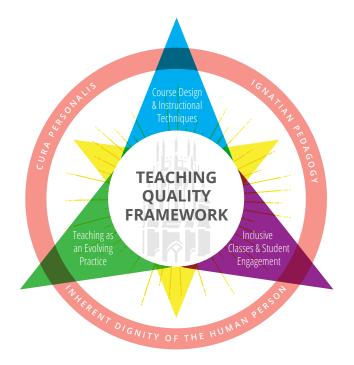
Growth: This thread values cultivating a growth mindset for students and educators.

Future-orientation: This thread recognizes that education should aim toward developing competent, compassionate students and educators to face a complex world.

The Committee on Teaching hopes that these threads can further help individual educators continue to understand and grow in their own teaching practices as well as equip our community of educators with common language and ways to think about specific threads (like curiosity) across all dimensions of quality teaching.



BE THE DIFFERENCE.



TEACHING VALUES

This Teaching Quality Framework is designed to be prismatic. It reflects a multitude of perspectives and commitments while refracting them to let us see more together than we do separately. This framework refracts teaching and learning through three core values central to Marquette's community:

- The inherent dignity of the human person,
- Cura Personalis ("care for the whole person"), and
- The Ignatian Pedagogical Paradigm—the signature pedagogy of Jesuit education.

DIMENSION #1: COURSE DESIGN AND INSTRUCTIONAL TECHNIQUES

This dimension focuses on creating well-structured, clear, and effective learning experiences that align with course objectives, making use of appropriate and varied instructional strategies to provide effective educational experiences for all. While all three teaching values infuse all three dimensions, the **Ignatian Pedagogical Paradigm** is especially significant in this dimension.

THREAD	Curiosity	Experiences	Growth	Future-orientation
WAYS OF BEING: Guiding Principles	Foster rigor, deep learning, and curiosity in students.	Prioritize students' experiences as learners and people through intentional course design principles and practices.	Promote student growth and growth mindsets through embracing mistakes as opportunities for development.	See education as transforming students into ethical, meaningful contributors to society.
WAYS OF DOING: Example Practices	 Provide multiple and diverse opportunities for students to demonstrate higher order learning, including integrative, and/or reflective learning. Scaffold assignments to promote deep learning and curiosity. Provide opportunities for students to demonstrate their knowledge in more than one way. Challenge students to do their best work by designing assessments that require complex learning skills of understanding, application, analysis, synthesis, and evaluation. Encourage inquiry-based learning through, e.g., case studies, problem-based learning, or research projects that require students to ask questions and explore solutions. Incorporate when possible and relevant instructors' own research interests into course themes and content. 	 Design measurable outcomes, activities, assessments, and feedback that work together to support student progress toward the course learning goals. Communicate purpose, task, and criteria for assessments. Develop clear and accessible course syllabi, including learning objectives and course expectations. Develop clear and accessible assignments. Ensure accessibility of course materials that are appropriate, effective, and relevant to students at the course level. Engage principles of transparent and/or universal design to create learning activities. Grade promptly and keep an updated gradebook in the Learning Management System (LMS e.g. D2L). Use a range of instructional techniques based on disciplinary-specific and research-informed pedagogy. Offer personalized guidance and support as desired and able. Use consistent and effective course organization in the LMS to support student learning. 	 Provide multiple ways for students to show their knowledge. Offer low-stakes opportunities for students to receive early feedback. Integrate formative assessments and self-assessment opportunities into instruction. Offer personalized guidance and support. Implement high-impact teaching practices ("HIPs," like service-learning, research with students, culminating experiences) that support student growth when possible. Provide appropriate supportive and constructive feedback. Incorporate metacognitive strategies to support student growth. 	 Encourage critical thinking and social responsibility, e.g., by assigning projects or discussions that challenge students to think beyond their norms. Introduce students to opportunities for further development, like internships, volunteer work, or professional networks, that can help develop them after college. Adapt future iterations of a course over time based on student needs and feedback. Invite students to reflect on how their academic knowledge can contribute to positive social change through sound analytical thinking.

DIMENSION #2: INCLUSIVE CLASSES AND STUDENT ENGAGEMENT

This dimension focuses on creating teaching environments where all students feel valued, respected, and supported by their educators who appreciate their students' contexts and champion effective communication with them. While all three teaching values infuse all three dimensions, appreciating the **inherent dignity of the human person** is most foundational for this dimension.

THREAD	Curiosity	Experiences	Growth	Future-orientation
WAYS OF BEING: Guiding Principles	Demonstrate genuine curiosity about students and their learning processes by creating learning environments that encourage active exploration and inquiry, moving beyond passive content mastery.	Recognize students individually in relation to their lives and contexts.	Foster a collaborative learning environment rooted in solidarity, mutual respect, and shared growth.	Uphold education as a fundamental right, ensuring equitable participation, accessibility, and opportunities for all students to thrive at Marquette and after graduation.
WAYS OF DOING: Example Practices	 Build strong instructor-student and student-student rapport and trust by learning students' names, incorporating their interests into coursework, and fostering a sense of belonging. Offer opportunities outside class (e.g., office hours) that support relationship-building interactions with students. Include explicit and implicit ways for students to share their ideas and worlds in the class-room context, at least occasionally. Incorporate active-learning strategies. Model active intellectual exploration by incorporating current research and scholarship into class. 	 Understand students' diverse backgrounds, experiences, prior knowledge, and needs through surveys, reflections, assignments, and/or individual check-ins. Use inclusive language and culturally responsive and informed classroom practices to honor all students' identities. Ensure equitable participation by mitigating barriers and providing necessary resources to students. Encourage participation of all students by using varied instructional strategies. Minimize class cancellations, making appropriate accommodations for missed class time, and abides the university academic calendar. Make effective use of physical classroom spaces when relevant, to ensure that all students can comfortably participate in class activities. 	 Use diverse, evidence-informed teaching methods to promote student engagement, collaboration, and self-regulated learning. Build a positive classroom community by implementing structured collaborative learning activities and/or small group discussions to help students learn from each other. Facilitate group work intentionally by assigning teams, clarifying roles, identifying group expectations, and using accountability measures. Teach students to discuss with diverse others and collaborate across differences. Provide opportunities for failure in a safe environment. Solicit feedback from students to affirm positive elements of the course and change shortcomings (e.g., through midterm reflections). 	 Encourage critical thinking and social responsibility, e.g., by assigning projects or discussions that challenge students to think beyond their norms. Invite students to connect coursework to real-world examples and applications and/or incorporates service learning/community engagement. Connect to enduring themes in Catholic, Jesuit education regarding upholding and meeting the needs of the common good. Prompt students to reflect on the ways their academic knowledge, skills, and teamwork can contribute to meaningful social progress. Encourage students to develop scholarly identities in order to engage in solving pressing, complex challenges after they graduate.

DIMENSION #3: TEACHING AS AN EVOLVING PRACTICE

This dimension focuses on the ongoing development of educators' own formations by emphasizing a commitment to growth, considering many opportunities and perspectives to support this formation. While all three teaching values infuse all three dimensions, *Cura Personalis*—i.e., understanding the complexity of a person in their mental, emotional, spiritual and physical aspects—is central to this vocational dimension.

THREAD	Curiosity	Experiences	Growth	Future-orientation
WAYS OF BEING: Guiding Principles	Identify as a lifelong learner and value this trait in others.	Engage in broader teaching communities and conversations.	Value reflection and feedback to promote strength and growth as an educator.	Pursue continual improvement by embracing new ideas and techniques as well as research-in- formed teaching practices.
WAYS OF DOING: Example Practices	 Learn from colleagues about their teaching joys and challenges. Embrace taking calculated risks in teaching by trying new activities and approaches. Adopt and experiment with research-informed teaching methods to improve student outcomes. Reflect on the ways that different aspects of life—e.g., expertise, research, industry experience, personal commitments, and faith life—inform their teaching practice. 	 Learn from professional development opportunities at and beyond Marquette (e.g., workshops, trainings, conferences, symposia, retreats, communities of practices, etc.). Share knowledge, techniques, tips, and resources with colleagues. Contribute to the scholarship of teaching and learning when desired and able. 	 Reflect on past teaching experiences and student outcome data to identify specific strengths and opportunities for growth. Identify patterns in student perception surveys to understand students' experiences of their teaching. Invite peers and colleagues to observe classes to support formation as an educator. Learn from the scholarship of teaching and learning in their field and in higher education generally. Seek mentorship and mentor others if and when appropriate. 	 Develop specific goals related to teaching along with ways to measure progress. Update course syllabi, content and teaching materials regularly. Integrate research, industry, and/or real-world examples into the classroom. Keep up to date/stay informed and responsive to the evolving needs and experiences of students in higher education. Consider and implement research-informed teaching and learning practices from other departments, institutions, and scholarship. Demonstrate growth over time in teaching, especially in high-impact and experiential learning realms.