

# **Marquette University Post-Award Survey**

### **Instructions**

At Marquette University (MU), we are committed to strengthening the support systems and tools that enable faculty and staff to successfully manage externally funded research and sponsored programs.

This survey is focused specifically on post-award processes—the range of administrative, financial, and compliance-related activities that occur after a grant or award has been funded and set up. These activities include tasks such as budget/expenditures/account balance monitoring and review, payroll/hiring, purchasing, subawards, reports, closeout, and navigating institutional forms and systems.

Our goal is to better understand how individuals across MU experience post-award processes, including the ease of accessing financial information, the clarity of workflow, the effectiveness of available tools and trainings, and the degree to which people feel supported and confident in carrying out their responsibilities. The insights we gather will inform improvements in systems, communication, training, and support, ultimately enabling more streamlined, transparent, and empowered grant management for all.

We appreciate your time in completing this survey. Your feedback is essential to measuring key aspects of post-award functioning, identifying pain points, and building a more responsive research infrastructure.

The estimated time to complete this survey is between 18 and 30 minutes.

**Please note:** Based on your role and experience, the survey will automatically display only the questions that are relevant to you. Some sections may be skipped entirely, and question numbers may appear out of order as a result. This is intentional and helps us streamline the survey experience. Please respond to <u>all</u> questions shown.

Thank you for your thoughtful responses; your input is deeply valued. If you have any questions about the survey or experience technical difficulties, please contact Ramona Tenorio at ramona.tenorio@marquette.edu.



Background Questions
Q1. Please choose the one that most closely describes your <i>primary</i> role at MU: <b>Note</b> : Based on your selection, you will only be presented with some of the survey questions.
OPI (faculty or staff)
O Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Academic Leadership (e.g., Associate Dean of Research, Department Chair)
Other (please describe)
Q2. Please identify which department you are affiliated with.



Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Q3. How many active grants do you currently manage?
$\bigcirc$ 0
O 1
O 2-3
O 4 or more
Section I: Report Access, Use, and Confidence
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
you = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on
you = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Q1. How confident are you in understanding your responsibilities for managing grant-related finances (e.g., reviewing reports, ensuring grant-supported people on your award are paid,
you = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Q1. How confident are you in understanding your responsibilities for managing grant-related finances (e.g., reviewing reports, ensuring grant-supported people on your award are paid, approving expenses)?
you = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Q1. How confident are you in understanding your responsibilities for managing grant-related finances (e.g., reviewing reports, ensuring grant-supported people on your award are paid, approving expenses)?  Overy confident
you = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Q1. How confident are you in understanding your responsibilities for managing grant-related finances (e.g., reviewing reports, ensuring grant-supported people on your award are paid, approving expenses)?  Overy confident  Somewhat confident



If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = PI (faculty or staff)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on

you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q2. How frequently do you access reports relevant to your grant(s) (e.g., budget balances, payment of personnel)?
Oaily
○ Weekly
O Monthly
○ Rarely
○ Never
Q3. I can easily locate the reports I need to manage my grant work.
O Strongly agree
O Agree
Obisagree
O Strongly disagree



Q4. In the past month, how many times have you needed help locating or understanding a report?
$\bigcirc$ 0
O 1–2
O 3–4
O More than 4
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q5. How often do you take action on a grant (e.g., initiate a budget transfer, request a reallocation, flag an issue) based on something you found in a report or on the Business Intelligence (BI) dashboard?
O Daily
O Weekly
O Monthly
○ Rarely
O Never



Not at all confident

If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = PI (faculty or staff)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers

Q6. How confident are you in taking the necessary actions to complete tasks (e.g., initiate a budget transfer, request a reallocation, flag an issue) you found in a report or on BI dashboard?

Very confident

Somewhat confident

Not very confident

Not at all confident

Q7. How confident are you in independently interpreting the reports you access, and taking action on your report?

Very Confident

Somewhat confident

Not very confident

Not very confident



/ou = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on vou = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q8. How confident are you in filling out a form or making a grant-related financial decision (e.g., expense transfer, budget modification, other correction)?
O Very Confident
O Somewhat confident
O Not very confident
O Not at all confident
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q9. When you make a grant-related financial decision (e.g., expense transfer, budget modification, other correction) how often is it based on something you saw in a report?
O Always
Often
Osometimes
Seldom
O Never



If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = PI (faculty or staff)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on

you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q10. After your account was set up, did you need additional help to access the right reports?
○ Yes
○ No
○ Not applicable
Q11. Have you participated in any training related to report access or interpretation in the last 6 months?
○ Yes
○ No
O Not aware of any available training
Q12. What challenges, if any, do you face when using reports to manage your work?
Q13. What reports would be most helpful to you in managing grant award?



Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Q14. List or describe three of your top barriers to navigating financial reporting and workflows.
<del></del>



# **Section II: Process Smoothness and Workflow Transparency**

Q1. How clear are you about who is responsible for helping with each function in the grant management process?

	1=Very clear	2=Somewhat clear	3=Not very clear	4=Not at all clear	5=N/A not applicable
Budgeting	0	$\circ$	$\circ$	$\circ$	$\circ$
Purchasing	0	$\circ$	$\circ$	$\circ$	$\circ$
Subawards	0	$\circ$	$\circ$	$\circ$	$\circ$
Payroll	0	$\circ$	$\circ$	$\circ$	$\circ$
Reporting to sponsors	0	$\circ$	$\circ$	$\circ$	$\circ$
Never 1–2 time 3–4 time	task related to y	n have you had to	o follow up to cla	arify which office	can directly



Q3. I know where to find documentation or guidance on how to complete post-award grant-related transactions.
O Strongly agree
○ Agree
O Disagree
O Strongly disagree
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Q4. I have access to the financial data and tools needed to close out grants effectively.
O Strongly agree
○ Agree
O Disagree
O Strongly disagree



D		
Hienia	v thic	MUDETION'
DISPIA	y uno	question:

If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Academic Leadership (e.g., Associate Dean of Research, Department Chair)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Other (please describe)

Q5. Overall, how smooth is the post-award grant-related process across departments (e.g., for a

budget expense transfer form or a student grant support form)?
O Very smooth
○ Somewhat smooth
O Not very smooth
O Very difficult/disjointed
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Academic Leadership (e.g., Associate Dean of Research, Department Chair)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Other (please describe)
Q6. How clearly are responsibilities and handoffs between offices/departments communicated?
○ Very clear
○ Somewhat clear
O Not very clear
O Not at all clear



Q7. How satisfied are you with the time it takes to process a request or form (e.g., purchase request, salary authorization)?
O Very satisfied
○ Satisfied
Neutral (neither satisfied nor dissatisfied)
O Dissatisfied
O Very dissatisfied
Q8. How often do you need to follow up due to lack of communication or process clarity across units?
○ Never
○ 1–2 times/month
○ 3–5 times/month
O More than 5 times/month
Q9. In your experience, which part(s) of the post-award grant process feel most confusing or fragmented?



Section III: Satisfaction and Empowerment Q1. If you manage more than one award, can you review information for the grants with ease	?
○ Yes	
○ No	
O Unsure	
O Not applicable	
Q2. Overall, how satisfied are you with the post-award process at MU?  Very satisfied  Satisfied  Neutral (neither satisfied nor dissatisfied)  Dissatisfied  Very dissatisfied	



Q3. How satisfied are you with the post-award support and tools available for managing grants?
O Very satisfied
○ Satisfied
O Neutral (neither satisfied nor dissatisfied)
O Dissatisfied
O Very dissatisfied
○ Not applicable
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Q4. I feel confident in my ability to carry out my grant-related responsibilities (e.g., purchasing, reviewing reports, managing subawards).
O Strongly agree
O Agree
O Disagree
O Strongly disagree



Q5. Overall, how would you rate your experience with the post-award grants management process in the past quarter?
○ Excellent
Good
○ Fair
OPoor
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q6. How satisfied are you with the post-award grant support you receive in managing your grant(s)?
O Very satisfied
○ Satisfied
Neutral (neither satisfied nor dissatisfied)
O Dissatisfied
O Very dissatisfied



If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = PI (faculty or staff)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers

Q7. Which of the following tasks and forms do you feel confident completing independently? (Select all that apply)

Accessing reports
Grant Budget Transfer form
Grant Expenditure form
Interpreting budget balances
Making purchases
Managing subaward activity/paying subawardees
Navigating internal systems
Salary Verification form
Submitting a Hiring Request
Submitting a No-Cost Extension
Submitting a Purchase Request
None of the above



Q8. Do you know where to find guidance or training to complete post-award grant-related task	s?
○ Yes	
○ No	
O Unsure	
Q9. Please describe a time when you felt empowered in the post-award grant management process.	
<u> </u>	
Q10. Please describe a time when you felt unsupported in the post-award grant management process.	



Q1.	tion iv: Staff Stress and Burden On a scale of 1 to 10, how stressful have yo			-				d gra	ant-re	elated	l
task	s in the past month? (1 = not stressful at all,	10 = 1	extr 2	emely 3	y stre 4	essfu 5	l) 6	7	8	9	10
	Level of stress		!		_			_	_		
Q2.	What aspects of the post-award grant proce	ss ca	use	the n	nost	frustr	ation	for y	you?		
Disp	lay this question:										
you.	If Q1. Please choose the one that most closely d = PI (faculty or staff)	lescrii	bes y	our pr	imary	/ role	at Ml	J: Nc	te: B	ased	on
you.	Or Q1. Please choose the one that most closely = Directors of Business Affairs/Business Opera										
you.	Or Q1. Please choose the one that most closely = Central Staff (Accounts Payable, Grants Accounts									Based	on
	Has your stress level in regard to post-award s/processes have been implemented?	d gra	nt m	anag	emei	nt cha	ange	d ov	er tim	ne as	new
	O Decreased significantly										
	O Decreased somewhat										
	O Stayed the same										
	O Increased somewhat										
	○ Increased significantly										



If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = PI (faculty or staff)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)

Q4. How clear is your role in each of the following areas? (Very clear, Somewhat clear, Not clear, Not applicable)

	Very clear	Somewhat clear	Not clear	Not applicable
Budget monitoring	0	$\circ$	$\circ$	0
Payroll/personnel	0	$\circ$	0	$\circ$
Purchasing	0	$\circ$	0	$\circ$
Reporting	$\circ$	$\circ$	$\circ$	$\circ$
Subaward management	$\circ$	$\circ$	$\circ$	$\circ$



	t most closely describes your primary role at MU: Note: Based on usiness Operations/Departmental Staff/Administration Managers
	t most closely describes your primary role at MU: Note: Based on e, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Q5. To what extent do you feel you	post-award workload is manageable?
O Very manageable	
O Somewhat manageable	
Barely manageable	
O Not manageable	
Display this question:	
If Q1. Please choose the one that	most closely describes your primary role at MU: Note: Based on
/ou = PI (faculty or staff)	
Or Q1. Please choose the one that	t most closely describes your primary role at MU: Note: Based on usiness Operations/Departmental Staff/Administration Managers
Or Q1. Please choose the one that you = Directors of Business Affairs/Bo Or Q1. Please choose the one that	
ou = Directors of Business Affairs/Bo Or Q1. Please choose the one that ou = Central Staff (Accounts Payabl	the post-award management of grants that you perform that
Or Q1. Please choose the one that you = Directors of Business Affairs/Business Affairs/B	the post-award management of grants that you perform that
Or Q1. Please choose the one that you = Directors of Business Affairs/Business Affairs/B	t most closely describes your primary role at MU: Note: Based on e. Grants Accounting, ORSP, Payroll, Purchasing, etc.) ne post-award management of grants that you perform that ed or easily delegated)?
Or Q1. Please choose the one that you = Directors of Business Affairs/Business Affairs/B	t most closely describes your primary role at MU: Note: Based on e. Grants Accounting, ORSP, Payroll, Purchasing, etc.) ne post-award management of grants that you perform that ed or easily delegated)?



If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = PI (faculty or staff)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers

Or Q1. Please choose the one that most closely describes your primary rol you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Pt	
Q7. What types of support or changes would help reduce your stress?	
Q8. List or describe three of your top barriers to successfully completing	post-award tasks.



# Section V: Training, Documentation & Task Accuracy

Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Q1. Have any of your regular post-award tasks been improved or streamlined in the past 6 months (e.g., reports, approvals, notifications)?
○ Yes
○ No
O Unsure
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Q2. Estimate how many hours per week you save due to new improvements or streamlined processes.
O hours
O 1–2 hours
○ 3–5 hours
O More than 5 hours
O Not applicable



		11 .	ques	
I Nen		thic	$\alpha$	tion.
וטסועו	av	เบบร	UIUES	ион.

If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = PI (faculty or staff)

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you... = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers

Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
Q3. Recent changes to tools or processes have helped me do my job regarding post-award activities better in terms of efficiency, quality, confidence, transparency, and compliance.
○ Strongly agree
○ Agree
O Disagree
O Strongly disagree
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q4. Do you know where to find step-by-step instructions for key tasks (e.g., submitting purchases, managing subawards)?
○ Yes
○ No
○ Sometimes



you (taouity or clarry
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q5. Have you used any post-award training materials or documentation in the past 3 months?
O Yes, frequently
Occasionally
○ No
O Did not know training was available
Display this question:
If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = PI (faculty or staff)
Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on you = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
Q6. Based on your experience, how accurate and helpful are the existing post-award training materials?
O Very helpful
○ Somewhat helpful
O Not helpful
O Haven't used any



уои.	Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers
	After training or reviewing documentation, how confident do you feel in completing the ted task?
	O Very confident
	O Somewhat confident
	O Not very confident
	O Not at all confident
	O Not applicable
Disr	play this question:
	olay this question:  If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = PI (faculty or staff)
you.	If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on
you. you.	If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on
you. you. you.	If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on
you. you. you.	If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
you. you. you.	If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)
you. you. you.	If Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = PI (faculty or staff)  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Directors of Business Affairs/Business Operations/Departmental Staff/Administration Managers  Or Q1. Please choose the one that most closely describes your primary role at MU: Note: Based on = Central Staff (Accounts Payable, Grants Accounting, ORSP, Payroll, Purchasing, etc.)